

Docket No. UE 263
Exhibit PAC/1100
Witness: C. Craig Paice

**BEFORE THE PUBLIC UTILITY COMMISSION
OF OREGON**

PACIFICORP

Direct Testimony of C. Craig Paice

March 2013

DIRECT TESTIMONY OF C. CRAIG PAICE

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1 **Q. Please state your name, business address, and present position with**
2 **PacifiCorp d/b/a Pacific Power (PacifiCorp or Company).**

3 A. My name is C. Craig Paice. My business address is 825 NE Multnomah Street,
4 Suite 2000, Portland, Oregon 97232. I am currently employed as a Regulatory
5 Specialist in the Regulation Department.

6 **QUALIFICATIONS**

7 **Q. Please describe your education and professional experience.**

8 A. I received a Bachelor of Science Degree in Business Management from Brigham
9 Young University in 1976. I have also attended various educational, professional,
10 and electric industry seminars during my career with the Company. I have been
11 employed by PacifiCorp since the merger with Utah Power & Light Company in
12 1989. Beginning in 1978 I was employed by Utah Power & Light Company,
13 holding various positions in the accounting, customer service, and regulatory
14 areas.

15 **Q. What are your current responsibilities?**

16 A. My primary responsibilities are to prepare, present, and explain the results of the
17 Company's cost of service studies to regulators and interested parties in
18 jurisdictions where PacifiCorp provides retail electric service.

19 **PURPOSE OF TESTIMONY**

20 **Q. What is the purpose of your testimony?**

21 A. I present the Company's proposed revenue requirement for each of the unbundled
22 service categories, the Company's functionalization procedures, and the Oregon
23 Marginal Cost Study.

1 **UNBUNDLED CLASS REVENUE REQUIREMENTS**

2 **Q. Please identify Exhibit PAC/1101 and explain what it shows.**

3 A. Exhibit PAC/1101 shows the Company's proposed revenue requirement for each
4 of the unbundled service categories required by OAR 860-038-0200: Generation
5 (also referred to as Production), Transmission, Distribution, Ancillary Services,
6 Consumer Services—Billing, Consumer Services—Metering, Consumer
7 Services—Other, Retail Services, and Investment in Public Purposes.

8 No revenue requirement is shown for the Retail Services or Investment in
9 Public Purposes categories. The Company separately accounts for the costs
10 associated with unregulated retail activities and is not seeking regulatory cost
11 recovery for these items. Public purpose revenues are collected under a separate
12 tariff.

13 **Q. How was the revenue requirement determined for each of the unbundled**
14 **categories?**

15 A. Rate base balances, revenues, and expenses were either assigned or allocated to
16 unbundled categories in accordance with OAR 860-038-0200. Traditional
17 revenue requirement methodology (i.e., recovery of costs plus a return on rate
18 base), was then used to determine a revenue requirement for each category. Rate
19 base balances, revenues and expenses are from PacifiCorp's Oregon Results of
20 Operations Report, as filed by Mr. Gary W. Tawwater. The application of
21 PacifiCorp's proposed rate increase is shown on page 2 of Exhibit PAC/1101.

22 **Q. Please identify Exhibit PAC/1102 and explain what it shows.**

23 A. Exhibit PAC/1102, Tab 1 is the summary page from PacifiCorp's December 2014

1 Functionalized Oregon Results of Operations Report (Functionalized Oregon
2 Results of Operations Report) and is the basis for the unbundled revenue
3 requirement in Exhibit PAC/1101. It separates the results of operations into the
4 unbundled categories identified above.

5 **Q. Please explain how the rate base balances, revenues and expenses in the**
6 **Functionalized Oregon Results of Operations Report were apportioned**
7 **among the unbundled categories.**

8 A. The detail of PacifiCorp's Functionalized Results of Operations Report by Federal
9 Energy Regulatory Commission (FERC) account is found in Exhibit PAC/1102,
10 Tab 2. The functionalization procedures in this case are consistent with those
11 approved in Order No. 01-787 and implemented in Advice No. 01-020.
12 Functional factors employed in the development of these results are provided in
13 Exhibit PAC/1106.

14 **Q. How did PacifiCorp determine the revenue requirement for Ancillary**
15 **Services?**

16 A. The revenue requirement for Ancillary Services was estimated by applying
17 PacifiCorp's prices for Regulation and Frequency Response Service, Spinning
18 Reserve Service, and Supplemental Reserve Service to the relevant billing
19 determinants of PacifiCorp's total Oregon retail load. This is shown in Exhibit
20 PAC/1103. The costs associated with providing these services are included in the
21 Generation function. The estimated revenue for Ancillary Services is treated as
22 an offsetting revenue credit against the Generation revenue requirement.

1 **Q. Please identify Exhibit PAC/1104.**

2 A. Exhibit PAC/1104 contains a summary from PacifiCorp's State of Oregon
3 December 2014 Marginal Cost Study (Marginal Cost Study). The Marginal Cost
4 Study is described in more detail later in my testimony.

5 **Q. Please identify Exhibit PAC/1105 and explain what it shows.**

6 A. Page 1 of Exhibit PAC/1105 is the derivation of functionalized class revenue
7 requirements and a comparison with current revenues. This exhibit is based on
8 the results of both the Functionalized Oregon Results of Operations Report and
9 the Marginal Cost Study. Present class revenues are shown on line 1 and
10 megawatt-hours (MWh) are shown on line 2. Full long-run marginal costs for
11 each customer class, separated by function, are shown on lines 5 through 11.
12 Lines 15 through 23 show each class' share of total marginal costs for each
13 function as well as each class' share of revenue and MWh. Lines 27 through 36
14 show the assignment of functional revenue requirement. The total revenue
15 requirement for each unbundled category, as determined earlier is shown in the
16 total column. The total for each function is then allocated to a particular customer
17 class based on that class' share of total marginal cost for that function. For
18 example, the residential class accounts for 42.24 percent of generation marginal
19 costs and is assigned 42.24 percent of the generation revenue requirement.
20 Regulatory and franchise fees are considered part of the distribution function;
21 however, for the purpose of assigning cost responsibility, the fees have been
22 broken out separately. Regulatory and franchise fees have been assigned on the
23 basis of class revenue. Lines 38 through 45 compare the total revenue

1 requirement by class to the present class revenues collected from base rates as
2 shown on line 1.

3 **Q. Please explain what is shown on pages 2 and 3 of Exhibit PAC/1105.**

4 A. Pages 2 and 3 of Exhibit PAC/1105 provides a reconciliation between Operating
5 Revenues and Target Revenue Requirement as shown on page 1 of this exhibit,
6 with those shown in Exhibits PAC/1101 and PAC/1102. Not all customer classes
7 are included in the Marginal Cost Study. Page 2 of Exhibit PAC/1105 accounts
8 for all Oregon test period revenue sources. Page 3 accounts for all revenue
9 sources included in the Target Revenue Requirement.

10 MARGINAL COST STUDY

11 **Q. Please describe PacifiCorp's Marginal Cost Study that accompanies this**
12 **filing.**

13 A. The Marginal Cost Study is found in Exhibit PAC/1107. This study shows, by
14 customer class, PacifiCorp's marginal cost of resources required to produce one
15 additional unit of electricity, or to add one additional customer. Exhibit
16 PAC/1107 contains a marginal cost and circuit model procedures narrative,
17 various summary tables, and 15 sections of supporting data.

18 **Q. Is this Marginal Cost Study similar to studies the Company has previously**
19 **filed?**

20 A. Yes. This study is similar with the cost of service study presented in the
21 Company's 2012 general rate case, docket UE 246 (2012 Rate Case), however it
22 includes two modifications recommended by parties in that proceeding. First,
23 since the Company is subject to Oregon's renewable portfolio standard (RPS) and

1 a percentage of its retail electricity sales must be from qualified renewable
2 resources, it is appropriate for the calculation of marginal generation energy costs
3 to include renewable resource costs. The Company submitted a compliance filing
4 for tariff changes to provide qualified facilities with an option for avoided cost
5 pricing for renewable resources in docket UM 1396. The Marginal Cost Study
6 has been modified to recognize the impact of renewable energy resources on
7 generation energy costs. This revision follows Staff's recommendation in the
8 2012 Rate Case.

9 Second, the Company's distribution circuit model has been revised to
10 include commitment and demand costs on the circuit model trunk, branches six
11 and seven, as is done for branches one through five. Previously, trunk costs were
12 considered to be 100 percent demand-related. Trunk costs should be considered
13 both demand and commitment related since these costs are recognized on all other
14 branches of the circuit and because no specific engineering data is available to
15 support the position that circuit model trunk costs are exclusively demand-related.
16 This revision is consistent with recommendations made by Staff of the
17 Commission and Industrial Customers of Northwest Utilities in the 2012 Rate
18 Case. Both revisions in the Marginal Cost Study illustrate reasonable methods of
19 cost derivation.

20 **Q. How are marginal costs calculated?**

21 A. One-year marginal costs include only changes in operating costs while 10-year
22 and 20-year marginal costs also include the cost of expanding facilities. The costs
23 of these added facilities result in long-run costs that are higher than short-run

1 costs. Short-run costs include only one year of generation energy costs and some
2 billing costs. They do not include any demand-related generation, transmission,
3 or distribution costs. A detailed description of marginal cost procedures is
4 included in Exhibit PAC/1107, Tab 1.

5 **Q. Please describe the marginal cost summary tables included in Exhibit**
6 **PAC/1107, Tab 2.**

7 A. Tables 1 and 2 of Exhibit PAC/1107 summarize the one-year, 10-year and 20-
8 year marginal costs on a mills-per-kWh or dollars-per-customer basis. Table 3
9 summarizes the unit costs based on the results of the long-run (20-year) marginal
10 cost study. Unit costs are shown for generation, transmission, distribution and
11 various customer service functional categories. Table 3 also includes energy
12 usage, peak demand, and number of customers by customer class for the 12
13 month period ending June 30, 2014 (Test Period). This information is used to
14 calculate annual long-run marginal costs by class shown on Table 4.

15 **Q. Please explain how generation marginal costs are calculated.**

16 A. Marginal generation costs in this study are based on the Company's currently
17 approved Oregon avoided cost calculations. New resource costs are based on the
18 fixed and variable cost of a combined cycle combustion turbine, which operates
19 as a base load unit. Recognizing that base load generation produces the dual
20 products of capacity and energy, capacity costs are determined using the fixed
21 costs of a simple cycle combustion turbine. Generation energy costs are
22 calculated by combining the remaining fixed and all variable costs of the
23 combined cycle turbine plus renewable wind resource costs. Renewable resource

1 costs included in the marginal cost of service study are based on a Wyoming wind
2 facility (35 percent capacity factor) shown in Table 6.3 of the Company's 2011
3 integrated resource plan (IRP) which is consistent with the renewable avoided
4 cost compliance filing in docket UM 1396. These costs are weighted according to
5 the Oregon RPS requirements for each year during the long-run marginal cost
6 period. This results in weightings of five percent for 2014, 15 percent for 2015-
7 2019, 20 percent for 2020-2024, and 25 percent for 2025-2032. Non-renewable
8 marginal energy costs are reduced by one minus the renewable weighting
9 percentage, added to the weighted renewable costs, summed and present valued to
10 determine marginal energy costs. Weighting the cost of renewable energy by the
11 Oregon mandatory RPS requirements is a straightforward and easily understood
12 method of recognizing these costs. Marginal generation capacity and energy costs
13 are summarized on Table 5 of Exhibit PAC/1107.

14 **Q. How are transmission costs calculated?**

15 A. Transmission costs are based on a five-year analysis of forecasted expenditures to
16 meet increased load on the transmission system. Expenditures identified as
17 growth-related are used to develop marginal transmission costs. All of these
18 growth-related transmission investments, except bulk power lines, are classified
19 entirely to demand. Bulk power lines are classified both to demand and energy in
20 the same proportions as the long-run marginal costs of generation resources.
21 Marginal transmission costs are summarized on Table 6 of Exhibit PAC/1107.

1 **Q. Please provide a general overview of how marginal distribution costs are**
2 **determined.**

3 A. Table 7 of Exhibit PAC/1107 provides a unit cost summary by class and load size
4 of marginal distribution costs. Distribution costs are classified into three
5 components: (1) demand-related, shown in dollars per kW/year; (2) commitment-
6 related, shown in dollars per customer/year; and (3) billing-related, shown in
7 dollars per customer/year. Commitment-related distribution costs consist of the
8 costs of transformers, poles and conductor that are not determined by the level of
9 demand customers place on the system. Demand-related distribution costs
10 include additional costs of larger transformers, substations, poles and conductors
11 with sufficient capacity to serve the level of demand a customer class places on
12 the system.

13 **Q. Please describe how the marginal costs of distribution line transformers are**
14 **calculated.**

15 A. Marginal transformer costs are calculated using a least squares regression analysis
16 of the current installed cost versus size of the Company's commonly installed
17 transformers. Commitment and demand costs are separated by the nature of this
18 statistical technique. The regression provides an intercept term, which represents
19 the commitment costs, and a slope, which represents the demand cost per kW.
20 The regression also identifies the additional costs of a three-phase transformer
21 over a single-phase transformer.

22 **Q. Please describe how the marginal costs of distribution circuits are calculated.**

23 A. Marginal costs of distribution poles and wires are calculated using the Company's

1 Distribution Circuit Model. The circuit model focuses on several key
2 characteristics that influence distribution cost of service. Among these are
3 customer density, customer size and usage characteristics, and customer location
4 on the circuit. The hypothetical circuit is constructed with seven branches of
5 equal length using the composite line statistics and current cost estimates for
6 Oregon. Customer locations are based on actual customer distances from the
7 substation as determined by the Company's Computer Aided Design Operations
8 (CADOPS) database. The results are segregated into commitment-related and
9 demand-related costs for each customer class. A detailed description of the
10 updated circuit model is also included in the marginal cost procedures in Exhibit
11 PAC/1107, Tab 1.

12 **Q. How are substation marginal costs calculated?**

13 A. Marginal substation costs are determined using the per kW cost of substation
14 additions being considered for a five-year period. The cost per kW is determined
15 by dividing the growth-related distribution substation investment in the capital
16 budget horizon by the related increase in substation capacity. Substation marginal
17 costs are classified entirely to demand and are allocated to customer classes based
18 on the distribution peak load for each class.

19 **Q. What is included in the service drop category?**

20 A. The service drop category includes the marginal cost of service drops with
21 associated operation and maintenance (O&M). Current typical installed costs for
22 service drops are determined for each customer load size.

1 **Q. What is included in the metering category?**

2 A. The metering category includes the marginal cost of metering equipment with
3 associated O&M and meter reading expense. Current typical installed metering
4 costs are determined for each customer load size by analyzing service
5 requirements, such as single or three-phase service and voltage level. Meter
6 O&M is based on historical expenditures.

7 **Q. What is included in the billing and customer service/other categories?**

8 A. This category includes the costs of billing, payment processing and debt recovery,
9 meter reading expense and all the remaining customer accounting and customer
10 service activities. Meter reading expense is based on historical costs and
11 allocated to customer classes based on typical meter reading times. Customer
12 accounting and customer service expense are based on historical expenditures and
13 are assigned to each customer class based on the various resources required to
14 perform billing, collections, and customer service activities for different types of
15 customers.

16 **Q. Does this conclude your direct testimony?**

17 A. Yes.