

Docket No. UE 263  
Exhibit PAC/700  
Witness: Kelcey A. Brown

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF OREGON**

**PACIFICORP**

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**Direct Testimony of Kelcey A. Brown**

**March 2013**

**DIRECT TESTIMONY OF KELCEY A. BROWN**

**TABLE OF CONTENTS**

QUALIFICATIONS .....	1
PURPOSE AND SUMMARY OF TESTIMONY .....	1
OVERVIEW .....	2
COMPARISONS TO PRIOR SALES FORECASTS .....	3
FORECAST METHODOLOGY .....	5
SUMMARY OF CHANGES IN FORECAST DATA AND ASSUMPTIONS.....	5
FORECASTS FOR NON-INDUSTRIAL CUSTOMER CLASSES .....	6
INDUSTRIAL CLASS FORECASTS .....	8
HOURLY LOAD FORECAST .....	9
FORECASTS BY RATE SCHEDULE.....	10

1 **Q. Please state your name, business address, and present position with**  
2 **PacifiCorp d/b/a Pacific Power (PacifiCorp or Company).**

3 A. My name is Kelcey A. Brown. My business address is 825 NE Multnomah  
4 Street, Suite 600, Portland, Oregon 97232. My present title is Manager, Load  
5 Forecasting.

### 6 **QUALIFICATIONS**

7 **Q. Briefly describe your education and professional experience.**

8 A. I have been employed by PacifiCorp since May 2011. I have been the Manager of  
9 Load Forecasting since June 2012. Before that time, I worked as a Senior  
10 Consultant in the Regulatory Net Power Costs Department. Before joining  
11 PacifiCorp, I worked at the Public Utility Commission of Oregon (Commission)  
12 from 2007 through May 2011. During my time at the Commission, I sponsored  
13 testimony in several dockets involving net power costs, integrated resource  
14 planning, and various revenue and policy issues. From 2003 through 2007, I was  
15 the Economic Analyst with Blackfoot Telecommunications Group, where I was  
16 responsible for revenue forecasts, resource acquisition analysis, pricing, and  
17 regulatory support. I have a Bachelor of Science degree in Business Economics  
18 from the University of Wyoming, and I have completed all course work towards a  
19 Master's degree in Economics from the University of Wyoming.

### 20 **PURPOSE AND SUMMARY OF TESTIMONY**

21 **Q. What is the purpose of your testimony in this proceeding?**

22 A. The purpose of my testimony is to explain how the Company developed the  
23 forecasts of the number of customers, kilowatt-hour (kWh) sales at the meter

1 (sales), system loads and system peak loads at the system input level (loads), and  
2 number of bills by rate schedule for the 12-month period ending December 31,  
3 2014.

4 **OVERVIEW**

5 **Q. When did the Company prepare the sales and load forecast used in this**  
6 **filing?**

7 A. The sales and load forecast used in this filing was completed in July 2012 and is  
8 the same forecast that is being used in the Company's 2013 Integrated Resource  
9 Plan (IRP). The July 2012 sales and load forecast is the most recent forecast of  
10 sales and loads prepared by the Company.

11 **Q. How did the Company use the July 2012 sales and load forecast in this filing**  
12 **and in the Company's concurrent 2014 Transition Adjustment Mechanism**  
13 **(2014 TAM) filing?**

14 A. The July 2012 load forecast was used to calculate net power costs in the 2014  
15 TAM filing. The load forecast was also used by Mr. Gary W. Tawwater to  
16 calculate the inter-jurisdictional allocation factors. The sales forecast by rate  
17 schedule was used by Mr. C. Craig Paice and Ms. Joelle R. Steward to allocate  
18 costs between customer classes and to design rates that correctly reflect the cost  
19 of service, respectively.

20 **Q. Is the forecast methodology used in this case the same as presented in the**  
21 **Company's 2012 general rate case, docket UE 246 (2012 Rate Case), and**  
22 **2013 TAM, docket UE 245?**

23 A. Yes. The updates to data and assumptions are discussed below.

1 **Q. Please provide a general overview of the Company’s sales and load forecast**  
2 **methodology.**

3 A. The Company’s methodology consists of first developing a forecast of monthly  
4 sales by customer class and monthly peak load by state. This sales forecast  
5 becomes the basis of the load forecast by adding line losses, meaning kWh sales  
6 levels are grossed-up to a generation or “input” level. The monthly loads are then  
7 spread to each hour based on the peak load forecast and typical hourly load  
8 patterns to produce the hourly load forecast.

9 **Q. Please provide a summary of the forecasted energy sales for 2014.**

10 A. Table 1 provides the forecasted energy sales for the 12-month period ending  
11 December 31, 2014.

**Table 1 - Test Period Sales Forecast (MWh)**

	<b>2013 GRC (CY 2014)</b>	
	<b>Total Company</b>	<b>Oregon</b>
<b>Residential</b>	<b>15,912,619</b>	<b>5,381,873</b>
<b>Commercial</b>	<b>17,321,091</b>	<b>5,378,807</b>
<b>Industrial</b>	<b>19,825,363</b>	<b>2,133,140</b>
<b>Irrigation</b>	<b>1,245,400</b>	<b>238,210</b>
<b>Public Authority</b>	<b>276,500</b>	<b>-</b>
<b>Lighting</b>	<b>141,650</b>	<b>36,940</b>
<b>Total</b>	<b>54,722,623</b>	<b>13,168,971</b>

12 **COMPARISONS TO PRIOR SALES FORECASTS**

13 **Q. How does the total-company sales forecast for 2014 compare to the sales**  
14 **forecast used in the 2012 Rate Case?**

15 A. As shown in Table 2, total-company 2014 forecast sales are 0.8 percent lower  
16 than 2013 forecast sales used in the 2012 Rate Case. The difference in the  
17 forecasts is attributable to a decline in industrial load and a small level of growth  
18 in the commercial and residential load. The growth in the commercial class is

1 related to data centers. The industrial class decrease in the forecast is attributable  
 2 to prolonged recessionary impacts and additional self-generation elections by  
 3 some of the Company's large industrial customers in Utah, Wyoming, and  
 4 Oregon.

**Table 2 - Total Company Sales Comparison (MWh)**

	2012 GRC (CY 2013)	2013 GRC (CY 2014)	Change	Percentage Change
<b>Residential</b>	15,866,151	15,912,619	46,468	0.3%
<b>Commercial</b>	17,166,799	17,321,091	154,292	0.9%
<b>Industrial</b>	20,363,476	19,825,363	(538,113)	-2.6%
<b>Irrigation</b>	1,214,725	1,245,400	30,676	2.5%
<b>Public Authority</b>	406,610	276,500	(130,110)	-32.0%
<b>Lighting</b>	141,670	141,650	(20)	0.0%
<b>Total</b>	<b>55,159,430</b>	<b>54,722,623</b>	<b>(436,807)</b>	<b>-0.8%</b>

5 **Q. How does the Oregon sales forecast for 2014 compare to the sales forecast for**  
 6 **the 2012 GRC?**

7 **A.** As shown in Table 3, the 2014 Oregon sales forecast has increased by  
 8 approximately 0.5 percent from the 2013 sales forecast used in the 2012 Rate  
 9 Case. On an Oregon basis, the commercial class increase reflects the planned  
 10 expansion of data centers in Oregon. The declines in residential and industrial  
 11 load reflect prolonged recessionary impacts, growth in energy efficiency and  
 12 conservation programs, and self-generation elections by some of the Company's  
 13 large industrial Oregon customers.

**Table 3 - Oregon Sales Comparison (MWh)**

	2012 GRC (CY 2013)	2013 GRC (CY 2014)	Change	Percentage Change
<b>Residential</b>	5,403,215	5,381,873	(21,341)	-0.4%
<b>Commercial</b>	5,165,190	5,378,807	213,617	4.1%
<b>Industrial</b>	2,274,055	2,133,140	(140,915)	-6.2%
<b>Irrigation</b>	217,560	238,210	20,650	9.5%
<b>Lighting</b>	37,720	36,940	(780)	-2.1%
<b>Total</b>	<b>13,097,740</b>	<b>13,168,971</b>	<b>71,231</b>	<b>0.5%</b>

1

## FORECAST METHODOLOGY

2 **Q. What aspects of the sales and load forecast methodology do you address?**

3 A. First, I describe the updates to the data and assumptions used to produce the sales  
4 and load forecasts. Second, I describe the forecasting approach used to develop  
5 monthly sales for the residential, commercial, irrigation, and lighting customer  
6 classes, followed by a description of the forecasting approach for the industrial  
7 customer class. Third, I describe how the hourly load forecast is developed.  
8 Fourth, I describe how the forecast by rate schedule for sales and number of bills  
9 are developed.

## 10 SUMMARY OF CHANGES IN FORECAST DATA AND ASSUMPTIONS

11 **Q. Please summarize major updates used to produce the 2014 forecast as  
12 compared to the forecast used in the 2012 Rate Case.**

13 A. The Company updated many of its data inputs and assumptions compared to the  
14 forecast prepared for the 2012 Rate Case. For each of these updates, the  
15 Company used the most recent information available.

16 1. The Company expanded the historical data period used to develop the  
17 monthly retail sales forecasts by adding eight months of retail sales data.

18 All classes, except the industrial class, use an historical data period of  
19 January 1997 through March 2012. The historical data period used to  
20 develop the industrial monthly sales is from January 2002 through  
21 March 2012.

22 2. The Company expanded the historical data period used to develop the  
23 monthly peak forecasts to include January 1997 through December 2011.

- 1           3.     The Company updated the economic drivers from IHS Global Insight  
2                    using the most recent information available for each of the Company's  
3                    jurisdictions.
- 4           4.     The Company updated the forecast of individual industrial customer usage  
5                    based on the best information available as of March 2012.
- 6           5.     The time period used to define normal weather was rolled forward to the  
7                    20-year time period of 1992 through 2011.
- 8           6.     The Company rolled forward the line loss calculation to the five-year  
9                    period ended December 2011.
- 10          7.     The data used to develop temperature splines was rolled forward based on  
11                    available customer class hourly data (2007 through 2011).
- 12          8.     The Company continued to use the residential use per customer per day  
13                    model with appliance saturation and efficiency results released in  
14                    June 2010.

15                    **FORECASTS FOR NON-INDUSTRIAL CUSTOMER CLASSES**

16   **Q.    How are monthly sales forecasts developed by customer class?**

17   A.    The Company develops monthly sales forecasts as a product of two separate  
18           forecasts: (1) the number of customers; and (2) sales per customer. The  
19           Company uses this methodology for residential and commercial customer classes.

20   **Q.    How are the forecasts for number of customers developed?**

21   A.    For the residential class, the Company forecasts the number of customers using  
22           IHS Global Insight's forecast of number of households as the major driver. For  
23           the commercial class, the Company forecasts the number of customers using the



1 forecasted number of residential customers as the major economic driver. For the  
2 industrial, irrigation, and street lighting classes, the customer forecasts are fairly  
3 static and developed using time series or regression models without any economic  
4 drivers.

5 **Q. How does the Company forecast sales per customer for each customer class?**

6 A. The Company models sales per customer for the residential class through a  
7 Statistically Adjusted End-Use (SAE) model, which combines the end-use  
8 modeling concepts with traditional regression analysis techniques. Major drivers  
9 of the SAE-based residential model are heating and cooling-related variables,  
10 equipment shares, saturation levels and efficiency trends, and economic drivers  
11 such as household size, income, and energy price.

12 For the commercial class, the Company forecasts sales per customer using  
13 regression analysis techniques with non-manufacturing employment used as the  
14 major economic driver, in addition to weather-related variables.

15 As already described, the sales forecast for the residential and commercial  
16 classes is the product of the number of customer forecast and the use per customer  
17 forecast. The development of the forecast of monthly commercial sales involves  
18 an additional step. To reflect the addition of a large “lumpy” change in sales such  
19 as a new data center, monthly commercial sales are increased based on input from  
20 the Company’s customer account managers (CAMs). Although the scale is much  
21 smaller, the treatment of large commercial additions is similar to the previous  
22 methodology for large industrial customer sales, which is discussed below.

1 Monthly sales for irrigation and lighting are forecasted directly from  
2 historical sales volumes, not as a product of the use per customer and number of  
3 customers.

4 **INDUSTRIAL CLASS FORECASTS**

5 **Q. How does the Company forecast sales for the industrial customer class?**

6 A. The majority of industrial customers are modeled using regression analysis with  
7 trend and economic variables. Manufacturing employment is used as the major  
8 economic driver. For a small number of industrial customers, the largest on the  
9 Company's system, the Company individually forecasts these customers based on  
10 input from the customer and information provided by the CAMs.

11 **Q. Has the Company changed how it models its industrial forecast?**

12 A. Yes. Previously, the Company separated the industrial class into three categories:  
13 (1) existing customers tracked by CAMs; (2) new large customers or expansions  
14 by existing large customers; and (3) industrial customers that are not monitored  
15 by CAMs. The Company developed the forecast for the first two categories  
16 through the usage data gathered by the CAMs based on direct input from the  
17 customers, forecasted load factors, and the probability of the project occurrence.  
18 The third category was forecasted using regression analysis consistent with how  
19 the total industrial class is now forecast.

20 **Q. What was the reason for the change in methodology of the industrial  
21 forecast?**

22 A. For existing large industrial customers and for new large industrial customers, the  
23 Company found that the inputs provided by customers for their existing loads and

1 for new load tended to be overly optimistic and ultimately overstated. Therefore,  
2 the Company uses a regression analysis for the entire industrial class, excluding  
3 those largest industrial customers and taking into consideration historical patterns  
4 of industrial growth. The Company believes this is a reasonable means of  
5 forecasting existing customer load and future growth. The Company continues to  
6 monitor new load requests and planned expansions of existing customers for  
7 significant changes that would require an adjustment to the forecast.

8 **Q. Why does the Company forecast industrial sales using total usage versus the**  
9 **use-per-customer methodology used for the other customer classes?**

10 A. The Company forecasts the industrial class differently because of the diverse  
11 makeup of the customers within the class. In the industrial class, there are no  
12 “typical” customers. Large customers have very diverse usage patterns and power  
13 requirements. In contrast, customer classes that are made up of mostly smaller,  
14 homogeneous customers are best forecasted by multiplying use-per-customer by  
15 the number of customers. Those customer classes are generally composed of  
16 many smaller customers that have similar behaviors and usage patterns.

#### 17 **HOURLY LOAD FORECAST**

18 **Q. Please outline how the hourly load forecast is developed.**

19 A. After the Company develops the forecasts of monthly energy sales by customer  
20 class, a forecast of hourly loads is developed in two steps.

21 First, monthly and seasonal peak forecasts are developed for each state.  
22 The monthly peak model uses historical peak-producing weather for each state,  
23 and incorporates the impact of weather on peak loads through several weather

1 variables that drive heating and cooling usage. These weather variables include  
2 the average temperature on the peak day and lagged average temperatures from up  
3 to two days before the day of the forecast. The peak forecast is based on average  
4 monthly historical peak-producing weather for the 20-year period 1992 through  
5 2011.

6 Second, the Company develops hourly load forecasts for each state using  
7 hourly load models that include state-specific hourly load data, daily weather  
8 variables, the 20-year average temperatures identified above, a typical annual  
9 weather pattern, and day-type variables such as weekends and holidays as inputs  
10 to the model. The hourly loads are adjusted to match the monthly and seasonal  
11 peaks from the first step above. Also, the hourly loads are adjusted so the  
12 monthly sum of hourly loads equals monthly sales plus line losses.

13 **Q. How are monthly system coincident peaks derived?**

14 A. After the hourly load forecasts are developed for each state, hourly loads are  
15 aggregated to the total system level. The system coincident peaks can then be  
16 identified, as well as the contribution of each jurisdiction to those monthly peaks.

#### 17 **FORECASTS BY RATE SCHEDULE**

18 **Q. Were any additional forecasts created for these proceedings?**

19 A. Yes. As mentioned earlier, Ms. Steward and Mr. Paice require two additional  
20 forecasts that are based on the kWh sales forecast and the number of customers  
21 forecast. Once the kWh sales forecast is complete, it must be applied to  
22 individual rate schedules to forecast kWh sales by rate schedule. In addition, the  
23 forecast of number of customers must be expressed in number of bills.

1 **Q. How are rate schedule level forecasts produced?**

2 A. The Company develops this forecast in two steps. First, the Company forecasts  
3 test year sales by rate schedule. Then the Company proportionally adjusts the rate  
4 schedule sales forecasts so that the total matches the customer class forecast.

5 **Q. How does the Company forecast the number of bills for each rate schedule?**

6 A. The forecast of the number of bills for each rate schedule follows the same  
7 process as the sales forecast for each rate schedule. First, the Company forecasts  
8 the number of bills by class and by rate schedule. Then, the Company  
9 proportionally adjusts the forecasted number of bills by rate schedule so that the  
10 total number of bills matches the customer class forecasted number of bills.

11 **Q. Does the Company plan to update its load forecast during the course of this  
12 proceeding?**

13 A. The Company may need to update the 2014 load forecast for changes associated  
14 with interruptible contract changes with industrial customers. Updating the load  
15 forecast would impact net system loads used in the development of the  
16 Company's net power costs in the 2014 TAM, and inter-jurisdictional allocation  
17 factors applied in this proceeding and in the 2014 TAM. Inter-jurisdictional  
18 allocation factors are addressed in the direct testimony of Mr. Tawwater.  
19 Mr. Gregory N. Duvall's direct testimony in the 2014 TAM proceeding discusses  
20 the potential impact of updating loads on total company net power costs.

21 **Q. Does the Company intend to update the entire load forecast during this  
22 proceeding?**

23 A. At this time, the Company does not intend to update all assumptions in the load

1 forecast, such as the most recent actual load data, economic data, forecasts for  
2 large industrial and commercial customers, and incorporation of the class 2  
3 demand-side management from the 2013 IRP preferred portfolio. However, the  
4 Company will evaluate any changes that occur in the load forecast assumptions  
5 that may significantly impact the TAM or rate case proceedings.

6 **Q. Does this conclude your direct testimony?**

7 A. Yes.